



Medication Clinic For Transition of Care From Hospital to Polyclinic

National Healthcare Group

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Adding years of healthy life

Mission Statement

To sustain the improved reduction of prescribing near-misses by 50% from baseline and 100% resolution of Drug Related Problems (DRPs) for patients transiting from hospitals to polyclinics through Medication Clinic in Toa Payoh (TPY) Polyclinic.

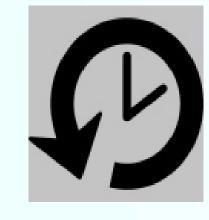
We also aim to replicate the success of the Medication Clinic service to the other polyclinics to provide optimal patient care in the central region of Singapore within 6 months after the pilot.

Team Members				
	Name	Designation	Department	
	David Ng Wei Liang	Clinic Head	Toa Payoh Polyclinic	
Team Leader	Lim Li Ching	Deputy Director	Pharmacy Practice, NHG Pharmacy	
	Lim Hui Li, Angie	Senior Executive	Pharmacy Practice, NHG Pharmacy	
Team Members	Tracy Gan Seok Bee	Deputy Director	Operations, Service Leadership & Patient Safety	
	See Kheng Shiong Joeshin	Executive	Contact Centre, NHG Polyclinic	
	Cheryl Char Wai Teng	Senior Pharmacist	NHG Pharmacy (Hougang Polyclinic)	
	Tan Shu Ying Valerie	Senior Pharmacist	NHG Pharmacy (Hougang Polyclinic)	
	Lee Yanqun Evonne	Sr Pharmacist (Clinical)	NHG Pharmacy (Ang Mo Kio Polyclinic)	
	Ma Yuet Ting	Senior Pharmacist	NHG Pharmacy (Toa Payoh Polyclinic)	
	Yeo Li Nee	Senior Pharmacist	NHG Pharmacy (Woodland Polyclinic)	
	Lee Yin Ping Eunice	Senior Pharmacist	NHG Pharmacy (Yisun Polyclinic)	
	Bek Siew Joo Esther	Principal Pharmacist (Clinical)	NHG Pharmacy (Bukit Batok Polyclinic)	
	Pang Pei Ching	Senior Pharmacist	NHG Pharmacy (Choa Chu Kang Polyclinic)	
	Verlyn Koh Wei Ting	Pharmacist	NHG Pharmacy (Clementi Polyclinic)	
	Sim Jun Long Marvin	Senior Pharmacist	NHG Pharmacy (Jurong Polyclinic)	
	Chua Jia Jing	Pharmacist	NHG Pharmacy (Pioneer Polyclinic)	

Evidence for a Problem Worth Solving

- ✓ Pilot study in TPY done between December 2017 February 2018 showed that prescribing near-misses was reduced from 18% in the pilot control group to 6.9% in the intervention group.
- √ 109 out of 135 identified drug related problems (DRPs) resulted in a total cost-avoidance of SGD\$822,217.50.

Current Performance of a Process

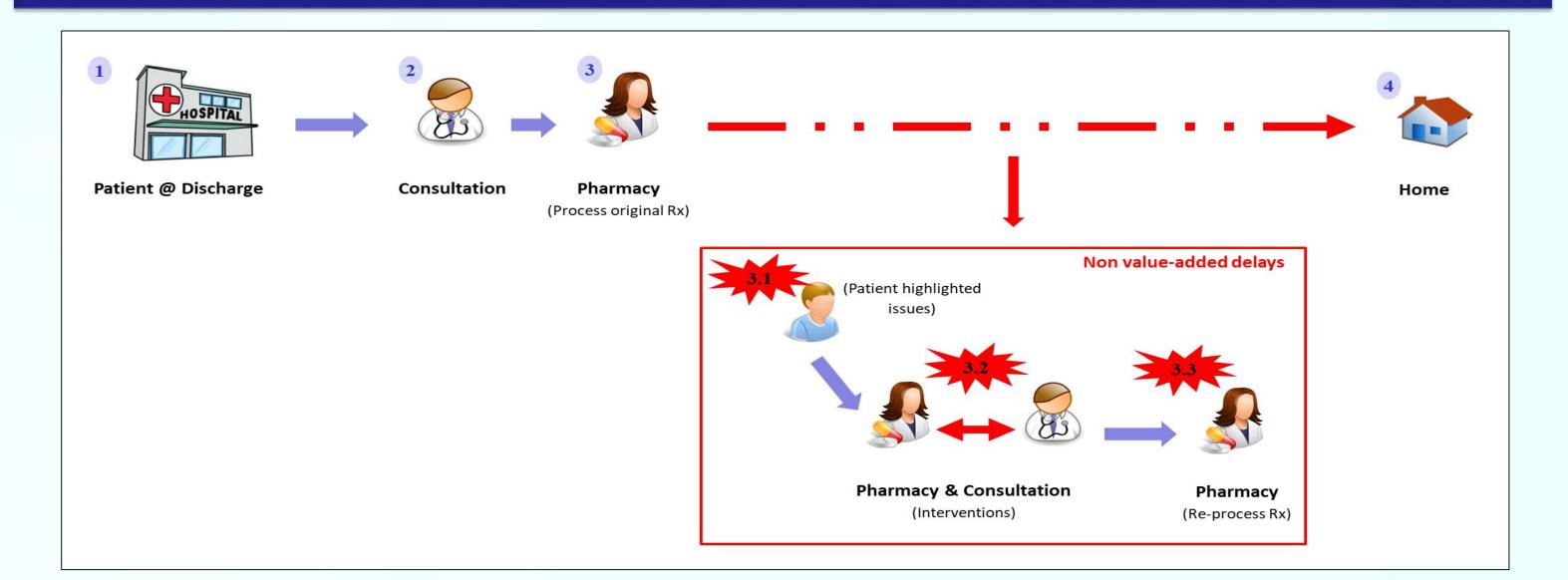


Post-consultation pharmacy interventions incurred an additional 27:32 mins of unnecessary wait time for patients



37% of the prescriptions with prescribing near-misses which were identified and resolved at the pharmacy, translated to a potential cost-avoidance of \$225,348.50

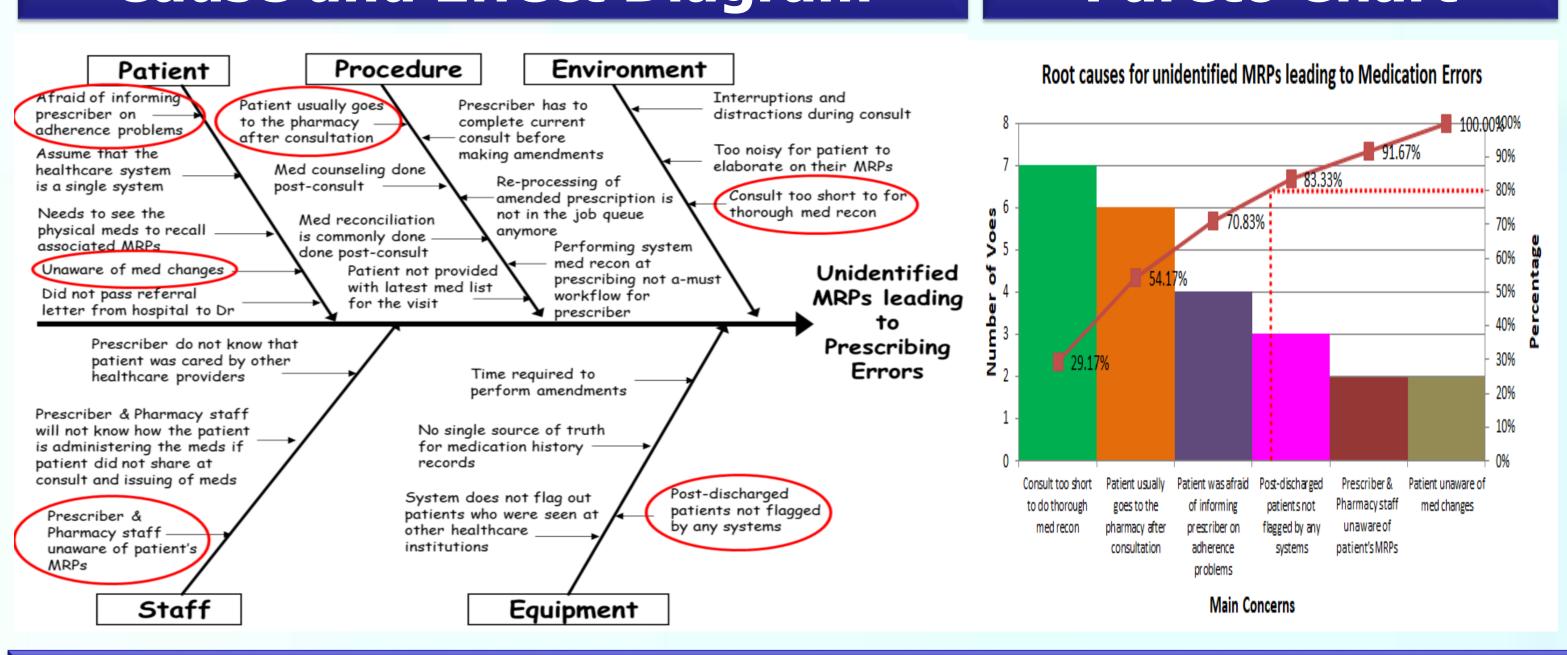
Flow Chart of Process



Cause and Effect Diagram

pharmacy after consultation

Pareto Chart



Implementation **DATE OF PROBLEM** INTERVENTION **IMPLEMENTATION** Consult too short to do thorough Pharmacist to perform med recon 1st December 2017 med recon Pharmacist to check on patient's Patient was afraid of informing compliance if patient had excessive 1st December 2017 prescriber on adherence problems balance supply of medications (done during med recon process) Patient usually goes to the For med recon process to be done 1st December 2017

prior patient get seen by the doctor

These interventions in the Medication Clinic were spread to other clinics in NHGP and NUP, while outcomes in TPY continued to be measured.

Results Baseline % of Medication Clinic Patients (NHGP) with Prescribing Near-Misses % of Prescribing **Near Misses** (Jan 18 - Feb 19) NHGP: NHG Polyclinics **Revised Data Collection** 30% Revised data collection form with data validation to tackle variation of inputs that renders analysis challenging. Standardize Procedure Manual Appointment booking process Manual contains step-by-step with TTSH B processes as a training and Discussions with TTSH to allow reference tool for pharmacists. for Medication Clinic appointments to be booked 2.86% 0.00%

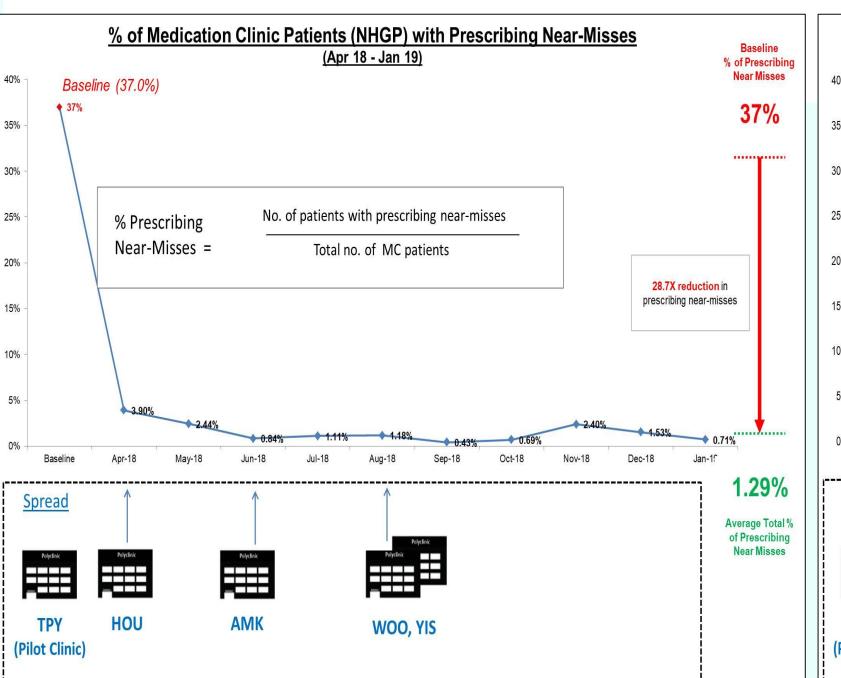
Prescribing near-misses was reduced from baseline* of 37% to a total average of 3% in 14 months.

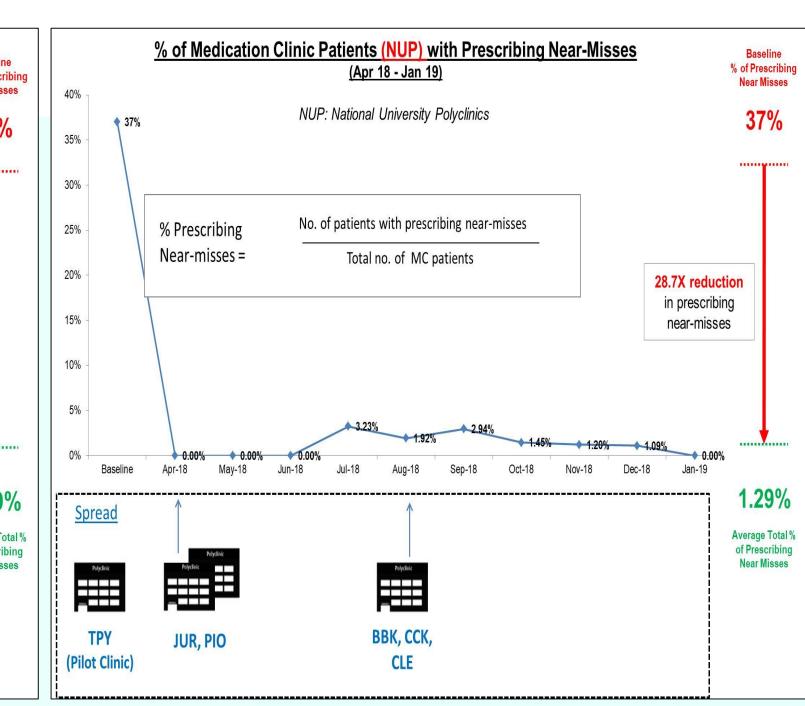
*Control group was expanded from 50 to 100 patients for a more representative baseline.

May-18



Feb-19





The service was spread to all NHG polyclinics from April to August 2018 and positive results were evident across all five polyclinics. Prescribing near-miss rates have reduced by more than 28-fold from baseline of 37% to 1.29%. Results were consistent when the spread was applied cross-cluster to National University Polyclinics (NUP) which also reflected a reduction of prescribing near-misses to 1.29%.

Resolution Rate of DRPs by Category
(Jan 18 - Feb 19)

Identified —% of DRP Resolved

120.0%

100.0%

100.0%

100.0%

100.0%

40.0%

200

Adherence Indication Safety Efficacy Admin

Adherence type of DRPs remained as the highest in number and 14.8% of the unresolved adherence issues were due to drug administration issues.

Cost Savings



Cost-Avoidance
USD 2,675,135.00
USD 60,905.00
USD 79,645.00
USD 23,425.00
USD 42,165.00
SGD 3,690,843.00

Based on the cost of per actual recorded ADE# (Cost per ADE = US \$4,685.00, conversion factor of 1 USD = 1.3 SGD), a total of 560 DRPs would have resulted in a total cost avoidance of SGD \$83,690,843.

Bates DW, Spell N, Cullen DJ and et. al., "The costs of adverse drug events in hospitalized patients" JAMA 1997; 277 (4): 307-11

Problems Encountered

- For transiting patients to the polyclinic, required laboratory tests need to be ordered by the doctor post med clinic rather than prior med clinic service. This results in unnecessary wait time for the patients.
- For patients who do not require any medication supply on the day of visit, they will not return to the pharmacy. Hence, hardcopy patient medication list which is created after Dr's prescription order may not reach the patient.
- Patients did not bring their own balance medication during their paired appointment visit. Hence, the pharmacist was unable to perform physical medication reconciliation for patient.

Strategies to Sustain

- Lab referral process can be streamlined further if order can be made before patient's visit to the polyclinic.
- Sharing of % reduction of prescribing errors and patient safety outcomes from Medication Clinic service on a regular basis.
- Spread collaboration with NHG hospitals to hospitals from other clusters, including community hospitals.